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EDUCATION:

University of Redlands, Redlands, California, B.A., 1969
Major: International Relations

University of Michigan, Ann Arbor, Michigan, Ph.D., 1977
Major: Political Science

PROFESSIONAL EXPERIENCE:

Chair, Department of Public Administration, College of Business and Public Policy,
University of Alaska Anchorage, 1991-1998; 2003-2014

Project coordinator, USAID Institutional Partnership Project, American-Russian Center,
University of Alaska Anchorage, May 1995 to July 1996

Director, Master of Public Administration Program, Idaho State University, August 1985
to 1989

ACADEMIC EXPERIENCE:

Associate Professor, Department of Public Administration, College of Business and
Public Policy, University of Alaska Anchorage, August 1989 to present

Associate Professor/Assistant Professor, Department of Political Science, Idaho State
University, August 1985 to July 1989

Assistant Professor, Department of Political Science, University of Nevada Reno, August
1984 to May 1985

Assistant Professor, Department of Political Science, Oregon State University, September
1977 to June 1984

FIELDS OF TEACHING AND RESEARCH:

Management Analysis
Organizational Theory & Behavior
Public Financial Management

PUBLICATIONS:

"Understanding Reality: An Alaska Perspective on Planning Processes and Perspectives (co-authored with Lee Huskey)," Journal of Nordregio. No. 2 June Volume 11 2011, insert pp. 19-26.

"State Revenues and the State Budget: Self-Inflicted Problems?" in Clive S. Thomas (ed.), Alaska Public Policy Issues (Juneau, AK: The Denali Press, 1999)

"Abandonments of the Council-Manager Plan," in H. George Federickson (ed.), Ideal and Practice in Council-Manager Government, revised for the second edition (Washington DC: International City Management Association, 1994)

"Resolving Environmental Conflicts: Neocorporatism, Negotiated Rulemaking, and the Timber/Fish/Wildlife Coalition in the State of Washington," in Miriam K. Mills (ed.), Alternative Dispute Resolution in the Public Sector, (Nelson-Hall Publisher, 1991)

"Leadership in Council-Manager Cities: The Institutional Implications," in H. George Federickson (ed.), Ideal and Practice in Council-Manager Government, (Washington DC: International City Management Association, 1989) pp. 114-122

"Abandonments of the Council-Manager Plan," in H. George Federickson (ed.), Ideal and Practice in Council-Manager Government, (Washington DC: International City Management Association, 1989) pp. 22-32

"Abandonments of the Council-Manager Plan: A New Institutional Perspective," Public Administration Review, Volume 48, Number 4, July/August 1988, pp. 807-11

"How Institutional Laws, Rules, Policies, and Objectives Influence On-the-ground Riparian Forest Management," in Kenneth J. Raedeke (ed.), Riparian Wildlife and Forestry Interactions, (University of Washington: Institute of Forest Resources) 1988

"Program Success and Program Failure in a Multi- Organizational Environment: The Formation of Nonpoint Source Water Pollution Control Policy in the U.S.," in Robert Eyestone (ed.), Public Policy Formation, Public Policy Studies: A Multi-Volume Treatise, Volume 2 (Greenwich, Connecticut: JAI Press, Inc.) 1984

Forest Policy, Institutions and Organizations, Study Module I, Forest Policy Project, Pacific Northwest Regional Commission, 1980

PROFESSIONAL PAPERS:

“The impact of declining 8(a) revenues on regional Alaska native corporations, Western Regional Science Association 56th Annual Meeting, La Fonda on the Plaza, Santa Fe, New Mexico, February 17, 2017

“The Alaska Fiscal Crisis Redux, “delivered at the Western Regional Science Association 54th Annual Meeting, Loews Ventana Canyon Resort, Tucson, Arizona, February 18, 2015

“The Loss of Noncompetitive Advantage: Alaska Native Regional Corporations Under New Rules for the SBA’s 8(a) program,” delivered at the Western Regional Science Association 53rd Annual Meeting, San Diego, California, February 19, 2014

“An idea whose time has come?: Importing natural gas to Alaska,” delivered at the 52nd Annual Meeting of the Western Regional Science Association held at Fess Parker’s Doubletree Hotel, Santa Barbara, California, February 26, 2013

“Will it soon be time to play taps for TAPS? The declining flow of the Trans Alaska Pipeline System,” delivered at the 51st Annual Meeting of the Western Regional Science Association held at the Sheraton Kauai in Poipu, Kauai, Hawaii, February 11, 2012.

“After 25 Years What’s Next? The Growth of Alaska Native Regional Corporations Under the Special Provisions of the SBA’s 8(a) Program,” delivered at the 50th Annual Meeting of the Western Regional Science Association, The Monterey Plaza Hotel, Monterey, California, March 1, 2011

“Importing Natural Gas to Alaska: Regional Realism in the Global Marketplace,” delivered at the 49th Annual Meeting of the Western Regional Science Association, Hilton Sedona, Sedona, Arizona, February 23, 2010

“The Other Alaska Bridge to Nowhere: The Knik Arm Bridge and Toll Authority,” delivered at the 48th Annual Meeting of the Western Regional Science Association, Napa, California, February 24, 2009

“The Federal No-Bid Contract Snowball: The Growth of Alaska Native Regional Corporations Under Special Provisions of the Small Business Administration’s 8(a) Program,” delivered at the 47th Annual Meeting of the Western Regional Science Association, Hilton Waikoloan Village Resort, Hawaii, February 20, 2008

“Utter Confusion: The Sustainability, Privatization, or Dissolution of the Alaska Dairy Industry,” delivered at the 46th Annual Meeting of the Western Regional Science Association, Newport Beach, CA, February 24, 2007

“Extracting Lessons from Alaska’s Coal Bed Methane Controversy: Implications for Collaboration in Environmental Governance,” delivered at the 45th Annual Meeting of the Western Regional Science Association, La Fonda Hotel, Santa Fe, New Mexico, February 25, 2006

“Governing the Anticommons: Shallow Natural Gas Leasing in Alaska” (co-authored with Lee Huskey) presented at the 8th Public Management Research Conference, University of Southern California, September 29 – October 1, 2005

“Reframing the Alaska Anticommons” (co-authored with Lee Huskey) presented at the 44th Annual Meeting of the Western Regional Science Association Meeting, Hyatt Regency Islandia, San Diego, California, February 23-26, 2005

“Is There an Alaska Solution? Avoiding the Tragedy of the Anti-Commons in Alaska Oil and Gas Development” (co-authored with Lee Huskey) delivered at the Forty-Third Annual Meeting of the Western Regional Science Association Meeting, Wailea Marriot, Maui, Hawaii, February 28, 2004

“Decision Making Problems in the Owner State” (coauthor Lee Huskey) presented at the Remote Regions/Northern Development Sessions, Western Regional Science Association Meeting, Rio Rico, Arizona, March 1, 2003

“Public Investment and Debt Financing in Alaska: Insights from Complexity Theory presented at the Remote Regions/ Northern Development Sessions, Western Regional Science Association Meeting, Monterey, California, February 17-20, 2002

“Are Russia’s Regions Ready for a Municipal Bond Market?” presented at the Remote Regions/Northern Development Sessions, Western Regional Science Association Meeting, Palm Springs, California, February 26, 2001

“Gateway to the Global Economy?: The Special Economic Zone in Magadan Russia” presented at the 39th Annual Meeting of the Western Regional Science Association, Sheraton Kauai Resort, February 26-March 1, 2000

"The Impact of Local Government on the Development of the Russian North: Problems and Prospects," presented at the 38th Annual Meeting, Remote Regions/Northern Development Sessions, Western Regional Science Association, Ojai Valley Inn, February 21-24. 1999

“The Development of Local Self-Government in Russia” presented at the Annual Meeting of the Western Regional Science Association, Monterey, CA, February 18-22 1998

“Regional Self-Government in Alaska: A Model for the Russian North?” delivered June 23, 1997 in Magadan, Russia at the international conference — The Russian North and Federalism: In Search of a New Model — organized by the Magadan Regional Administration, GOSKOMSEVER the Russian Federation, the Northeast

Interdisciplinary Scientific Research Institute of the Far Eastern Branch of the Russian Academy of Sciences, and the University of Alaska's Institute of Social and Economic Research

"Federalism and Economic Development of the North: The Russian Experience", delivered at the Annual Meeting of the Western Regional Science Association, February 23-27, Royal Waikoloan Resort, Kona, Hawaii

"Leadership and Local Government Structure: The Prospects for Collaborative Approaches", delivered at the Southwestern Social Science Association 75th Anniversary Meeting, March 22-25, 1995, Dallas Grand Hotel, Dallas, Texas

"The Politics of the Arctic National Wildlife Refuge: The Agenda Resetting Process," delivered at the 1991 Annual Meeting of the Pacific Northwest Political Science Association, Victoria, British Columbia, October 17-19, 1991

"The National Parks Service Goes International: The Development of the American-Soviet Heritage Park in the Bering Strait Region," delivered at the Annual Meeting of the Pacific Northwest Political Science Association, Portland, Oregon November 8-10, 1990

"Alaska's Fiscal Crisis: The Aftermath of Prudhoe Bay Oil," delivered at the Western Political Science Association Annual Meeting, Newport Beach, California, March 22-24, 1990

GRANTS, FELLOWSHIPS AND AWARDS:

Elliott Fellow at "Governing in the Global Age" program, The George Washington University, The Elliott School of International Affairs, Washington, D.C. June 23-25, 2005

University of Alaska Anchorage, Chancellors Fund, Research Award with Margaret King for proposal: "Extracting Lessons from Alaska's Coal Bed Methane Controversy: Implications for Environmental Conflict Resolution", 2005

University of Alaska Anchorage, Faculty Research Travel Grant, 2001-2002

Alaska Department of Commerce and Economic Development, Division of Economic Development, Contract to evaluate the Alaska Regional Economic Development Organizations (ARDORs), 1995-96

Alaska Department of Commerce and Economic Development, Division of Economic Development, Contract to develop system for evaluating the Alaska Regional Economic Development Organization (ARDOR) program, 1993-94

Alaska Department of Health and Social Services, Contract to Evaluate the MAT-SU JOBS Teen Parent Demonstration Project, 1993-94

University of Alaska, Natural Resources Fund, Research Award with Gunnar Knapp, Matthew Berman, and John Tichotsky 1990-91 to study Magadan Oblast and the circumpolar north

SPEAKING INVITATIONS:

Performance Measures Tutorial, Anchorage Assembly Work Session, April 16, 2003

Speaker at the Complex System Lecture Series, University of Alaska Anchorage, November 2, 2002 on "Managing Businesses Through the Use of Complexity"

Speaker at the American Russian Center, University of Alaska Anchorage to group from Kamchatka Oblast on "The American System of Government, March 13, 2001

Speaker at NS 672 Advanced Psychiatric/ Mental Health Nursing III class, University of Alaska Anchorage, November 11, 2001 on "Organizing Complexity"

Speaker at INTL 394 Russian Far East Class, University Alaska Anchorage, November 10, 2000, on "Business and Public Policy in the Russian Far East

Speaker at the informal UAA faculty seminar on "The Evolution of Complex Systems", March 24, 2000 on "Organizational Management and Emergent Self-Organization: Lessons from Complexity Theory"

Speaker at Session III: Municipal Finance, Tools for Fiscal Policy Analysts Workshop sponsored by The UAA Institute of Social Economic Research, the Alaska Department of Revenue, The UAA Department of Public Administration and the Alaska Department of Community and Economic Development, December 10, 1999 on "Financing Local Government"

Speaker at the Evolution of Complex Systems Seminar, University of Alaska Anchorage, April 23, 1999 on "Managing Complexity"

Speaker at the Tacoma World Affairs Council meeting, January 6, 1998 on "The Development of Local Self-Government in Russia in the Post-Communist Era". Sponsored by the Tacoma world Affairs Council and the University of Washington Tacoma

UNIVERSITY SERVICE:

Member, MPP/MPA Strategic Pathways Committee 2017
Member, CBPP Graduate Program Strategies Committee, 2014- 2016
Member, UAA Graduate Directors' Council 2007 – present
Member, MPA Strategic Planning & Development Committee 2015 – present
Member, MPA Curriculum & Assessment Committee 2015 – present
Member, MPA ASPA Scholarship Committee 2012- present
Chair, Department of Public Administration, 2003- 2014
Member, UAA Graduate Academic Board 2012 - 2014
Member, CBPP Curriculum Committee 2011-2012
Member, CBPP Information Technology Advisory Committee 2008 – 2011
Member, CBPP Scholarship Committee 2009 -- 2011
Member, Representative Assembly, United Academics, 2003- 2015
Member CBPP Faculty Review Committee 2009-2010
Member, CBPP Curriculum Committee 2008 – 2010
Faculty Marshall, UAA Freshman Convocation 2007-2008
Past- President, UAA Faculty Senate, 2006-2007
President, UAA Faculty Senate, 2005-2006
Chair, UAA Faculty Senate Executive Board, 2005-2006
Member, UAA Council of Deans and Directors, 2005-2006
Member, UAA University Assembly, 2005-2006
Member, UA Faculty Alliance 2004-2006
Member, UAA Provost Search Committee, 2005-2006
Member, UAA University Honors Council, 2005-2007
Member, 2006 Commencement Steering Committee
Member, 2006 Freshman Convocation Steering Committee
Member, CBPP MBA Committee, 2003-2007
Chair, MPA Program Review Committee. 2005-2007
Chair, MPA Faculty Search Committee, 2005-2006
Chair, MPA Advisory Council, 2004-2007
First Vice President, UAA Faculty Senate, 2004-2005
Senator, UAA Faculty Senate, 2000-2005
Member, University of Alaska Anchorage, Graduate Academic Board, 2000-2005
Member, University of Alaska Anchorage, Facilities Advisory Committee, 2000-2002
Member, UAA Task force for developing and approving performance measures for UAA Consortium Library, Spring Semester 2000

PROFESSIONAL SERVICE:

Member, Western Regional Science Association Annual Meeting Program Committee, 2013 to present
Session organizer, Remote Regions/Northern Development Sessions, Western Regional Science Association 56th Annual Meeting, Santa Fe, New Mexico, February 15-18, 2017

- Session organizer, Remote Regions/Northern Development Sessions, Western Regional Science Association 55th Annual Meeting, Big Island, Hawaii, February 14-17, 2016
- Session Organizer, Remote Regions/Northern Development Sessions, Western Regional Science Association 54th Annual Meeting, Tucson, AZ, February 15-18, 2015
- Chair, Paper Session 6E ~ Remote Regions III: Northern Studies, Western Regional Science Association 54th Annual Meeting, Tucson, AZ, February 18, 2015
- Discussant, Paper Session 4C ~ Remote Regions III: The ends of the earth: Frank Carpenter and the American geographical imagination, Western Regional Science Association 54th Annual Meeting, San Diego, CA, February 18, 2015
- Session Organizer, Remote Regions/Northern Development Sessions, Western Regional Science Association 53rd Annual Meeting, San Diego, CA, February 16-19, 2014
- Chair, Paper Session 4C ~ Remote Regions II: Wellbeing in Remote Areas, Western Regional Science Association 53rd Annual Meeting, San Diego, CA, February 18, 2014
- Discussant, Paper Session 4C ~ Remote Regions II: The cross-border dimension of Vuntut Gwitchin food security, Western Regional Science Association 53rd Annual Meeting, San Diego, CA, February 18, 2014
- Session Organizer, Remote Regions/Northern Development Sessions, Western Regional Science Association 52nd Annual Meeting, Santa Barbara, CA, February 24-27, 2013
- Chair, Paper Session 5D ~ Remote Regions III: Population Change in Remote Areas, Western Regional Science Association 52nd Annual Meeting, Santa Barbara, CA, February 27, 2013
- Discussant, Paper Session 5D ~ Remote Regions III: Population Change in Remote Areas, Western Regional Science Association 52nd Annual Meeting, Santa Barbara, CA, February 27, 2013
- Chair, Paper Session 5G ~ Remote Regions II: Economic Development in the North, Western Regional Science Association 51th Annual Meeting, Popui, Kauai, Hawaii, February 11, 2012
- Discussant, Paper Session 3G ~ Remote Regions I: Population Research in the Circumpolar North, Western Regional Science Association 51th Annual Meeting, Popui, Kauai, Hawaii, February 10, 2012
- Reviewer, *State and Local Government Review*, July, 2011.
- Chair, Paper Session 5F ~ Remote Regions II: Change in the North, Western Regional Science Association 50th Annual Meeting, Monterey, California, March 2, 2011
- Discussant, Paper Session 5F ~ Remote Regions II: Change in the North, Western Regional Science Association 50th Annual Meeting, Monterey, California, March 2, 2011
- Chair, Paper Session 4F ~ Remote Regions, II: Migration, Western Regional Science Association 49th Annual Meeting, Sedona, Arizona, February 23, 2010
- Discussant, Paper Session 4F ~ Remote Regions, II: Migration, Western Regional Science Association 49th Annual Meeting, Sedona, Arizona, February 23, 2010
- Chair, Budget Advisory Commission, Municipality of Anchorage, 2007 – 2008

- Budget Commissioner, Budget Advisory Commission, Municipality of Anchorage 2004 – 2009
- Chair, Paper Session 5F ~ Remote Regions, II: Migration in Remote Regions, North and South, Western Regional Science Association 48th Annual Meeting, Napa, California, February 25, 2009
- Discussant, Paper Session 5F ~ Remote Regions, II: Migration in Remote Regions, North and South, Western Regional Science Association 48th Annual Meeting, Napa, California, February 25, 2009
- Chair, Paper Session 5D, Remote Regions: Politics and Institutional Change in the North, Western Regional Science Association 47th Annual Meeting, Hilton Waikoloan Village Resort, Hawaii, February 20, 2008
- Discussant, Paper Session 5D, Remote Regions: Politics and Institutional Change in the North, Western Regional Science Association 47th Annual Meeting, Hilton Waikoloan Village Resort, Hawaii, February 20, 2008
- Chair, Paper Session 6C, Remote Regions Session II, Western Regional Science Association 46th Annual Meeting, Newport Beach, CA, February 24, 2007
- Discussant, Paper Session 6F, Remote Regions Session II, Western Regional Science Association 46th Annual Meeting, Santa Fe, New Mexico, February 24, 2007
- Chair, Paper Session 4A, Remote Regions Session I, Western Regional Science Association 45th Annual Meeting, Santa Fe, New Mexico, February 24, 2006
- Discussant, Paper Session 5F, Remote Regions Session II, Western Regional Science Association 45th Annual Meeting, Santa Fe, New Mexico, February 25, 2006
- Discussant, Remote Regions Section: Rethinking Development in Remote Regions, Western Regional Science Association 44th Annual Meeting, San Diego, CA, February 25, 2005
- Discussant, Remote Regions Section: Regional Development in the North, Western Regional Science Association 43rd Annual Meeting, Maui, Hawaii, February 27, 2004